

2025 Annual Report



Land Acknowledgement

FCJ Refugee Centre is located in Tkaronto, now known as Toronto, which in Mohawk means “where there are trees standing in the water.”

Tkaronto is covered under Treaty #13 and the Williams Treaties. It is the traditional territories of many First Peoples, including the Mississaugas of the Credit, the Anishnaabe, the Chippewa, the Haudenosaunee, and the Wendat peoples.

These nations continue to experience ongoing colonization and displacement– where land acknowledgements are offered in place of land itself.

This territory is part of ‘the Dish with One Spoon’ wampum, a Treaty made between the Anishinaabe, Mississauga, and Haudenosaunee, where nations entered into an agreement to protect the land and responsibly care for its resources in harmony together.

As settlers, newcomers, refugees, and Indigenous peoples, we have all been invited into this treaty in the spirit of peace, friendship, and respect.

We are also mindful of broken treaties, as well as the global structures and systems that have continued to oppress, dispossess and displace peoples across Turtle Island today. We turn our minds to conflicts and human rights catastrophes here at home and around the world where struggles for land, recognition, and reparations continue unabated.

We recognize our responsibilities as Treaty people to speak the truth, search for peace and demand justice; and engage in a meaningful, continuous process of truth and reconciliation with all our relations.

Respect.



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About FCJ Refugee Centre

FCJ Refugee Centre serves refugees and others at risk due to their immigration status, and welcomes anyone asking for advice, counsel and support regarding these issues. We address systemic issues that newly arrived refugee claimants face in Canada including lack of resources, marginalization, and discrimination.



Countless people are touched by our services. Some become residents at one of the houses, and use our refugee settlement services, while some only use the Centre's refugee protection services. For all these people we advocate in any way necessary: assistance with paperwork, translation and interpretation, accompaniment, referral to immigration lawyers connected to our organization, orientation to local social services, skills development, and counselling to support a healthy and positive start to life in Canada.

Mission

FCJ Refugee Centre helps uprooted people overcome the challenges of rebuilding their lives in Canadian society. With an open-door approach, the Centre offers an integrated model of refugee protection, settlement services, and education, including shelter for women and their children.

Mandate

The FCJ Refugee Centre has a mandate to assist refugees and other uprooted people in re-establishing their lives and integrating into Canadian society by:

- Offering inclusive and timely counseling and support, including interpretation, referral to legal assistance, employment training, programs on Canadian culture and life, and other educational workshops
- Providing temporary shelter for women and children
- Collaborating with relevant organizations to deliver popular education about the protection of the human rights and dignity of uprooted people.

A Note From Our Co-executive Directors

As we reflect on 2025 it is with much gratitude, appreciation, and a renewed commitment to uprooted people to serve and advocate on their behalf. It has been another grueling year for refugees, newcomers and migrants in precarious situations, who are struggling to rebuild their lives in a very challenging environment while trying to seek safety, stability and belonging in Canada.



*Tsering
Lhamo
and
Diana
Gallego*

Throughout the year, FCJ Refugee Centre continued to support refugees, precarious migrants and newcomers while they search for safety and build new lives in Canada. In the face of new immigration policies, continued increase in cost of living, and the spread of misinformation around immigration and refugees, staff, as well as centre volunteers, students and community partners, worked tirelessly to provide a trusted source of information, support and access to programs and services that assist people to build stability and develop new paths to achieving their goals.

In 2025, our Refugee Protection and Immigration Services continued to be relevant and useful to refugee claimants, temporary residents and other individuals with precarious immigration status. We witnessed stories of immense courage and determination of families, including children, who after years of waiting were finally granted permanent residence in Canada. Others, who were survivor of human trafficking and/or other forms of exploitation, continued to receive support through legal advocacy and aftercare services.

In addition to refugee protection and immigration services the Centre's housing and settlement support to refugees and other precarious migrants continued to be a central focus of the work at the Centre. This included ongoing support through transitional housing for women and children, as well as a host of settlement support initiatives and community building programs.

Additionally, in 2025 the need to provide support for those struggling with food insecurity as well as access to education for families and children of all immigration statuses continued to grow. The Centre continued to respond to the emerging needs of the uprooted individuals and families of all ages through its Food Security Program, and through a variety of formal and informal learning initiatives as well as through its work with youth of all immigration statuses.





The work of Anti-Human Trafficking Program has continued to expand and deepen this past year. We worked with new and existing survivors of human trafficking to advocate for their rights, explore immigration options and create pathways for them to rebuild their lives. We also reached new individuals and groups through our outreach, education and advocacy efforts. We continue to work towards the goal of creating systems that uphold the dignity and worth of the person and that offer safety, protection and justice to all.

We recognize however that there are many more barriers to achieving safety and stability including, housing affordability, the precarity of immigration status, systemic inequities, lack of access to basic services, and more. Our work therefore is not only to provide direct support but also to advocate collectively for justice and for an inclusive society.

None of this work would have been possible without the dedication of our staff, volunteers, placement students, board members, donors, funders, healthcare providers, lawyers, and community partners. A very special thank you to all the individuals who go through our doors for the trust that they place in us, their resilience, strength and their determination. Their stories remind us of the importance and value of our work with uprooted people seeking refuge.

As we move into a new year, we remain committed to standing alongside refugees and people with precarious status advocating for justice and dignity, ensuring that our doors remain open.

With gratitude,

Tsering Lhamo and Diana Gallego



Immigration Help and Refugee Protection

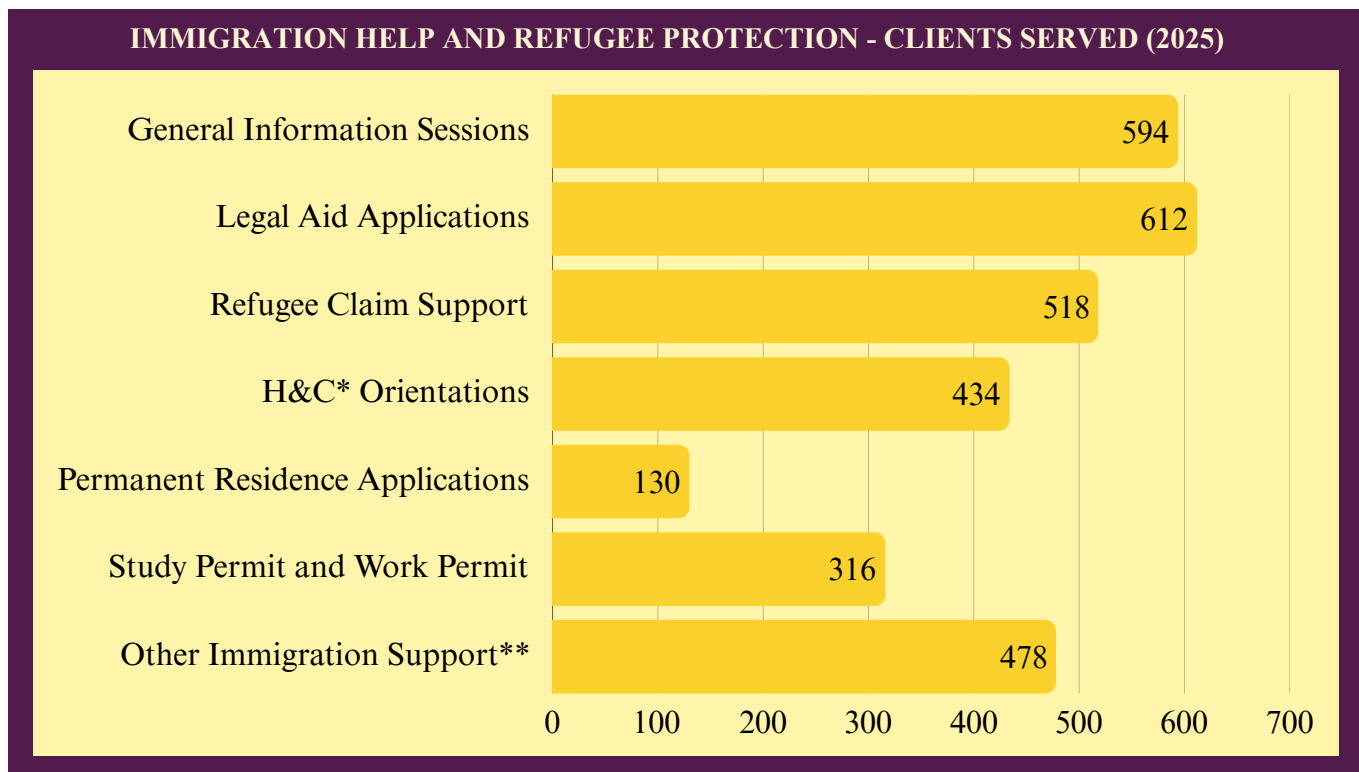


The Numbers

Services provided during 2025

FCJ REFUGEE CENTRE - CLIENTS SERVED (2025)				
MONTH	PHONE CALL SUPPORT	WALK IN	FOLLOW UP	INTAKE/ FIRST TIME
JANUARY	692	390	187	237
FEBRUARY	618	244	173	138
MARCH	771	370	201	241
APRIL	518	265	167	166
MAY	619	338	157	189
JUNE	391	303	166	152
JULY	295	203	120	137
AUGUST	449	265	145	143
SEPTEMBER	406	350	123	160
OCTOBER	439	252	221	194
NOVEMBER	652	232	302	191
DECEMBER	283	84	85	67
TOTAL ANNUAL	6133	3296	2047	2015

9,429 Total clients (calls and walk-ins) in 2025



* Humanitarian and Compassionate ** Deportation procedures, family reunification, travel documents, etc

■ The Stories

R. A., her spouse, and their children had originally filed refugee claim seeking protection from Angola. Their refugee claim, their appeal, and judicial review were rejected. She originally arrived at our office seeking information and support for a humanitarian and compassionate (H&C) grounds application to regularize the status of her family.



We provided support to the family to secure a legal aid certificate and connect them with Legal Aid Ontario to submit their H&C application. Her spouse and her child had severe medical issues that required constant health support to ensure their wellbeing. Unfortunately, the Canada Border Services Agency (CBSA) began scheduling meetings with the family to begin removing them before their H&C application was processed.

The Protection team provided information on the removal process functions and what legal options were available to temporarily stay the removal order. Our staff worked to support the clients in obtaining the necessary medical documents to demonstrate how the removal order placed R. A.'s spouse and Canadian born child at risk. The family navigated multiple attempts from CBSA to schedule a departure.

Fortunately, the family was invited to apply for a Pre-Removal Risk Assessment (PRRA). The protection team was able to help R. A. to secure another legal certificate and a lawyer to meet the application's tight deadlines. Subsequently, our team was able to help R. A. and her family to apply for work permits while they waited for their H&C application. We are extremely joyful to report that the family received a positive decision for their H&C in Fall 2025. Our team is currently supporting them in their permanent residence as they secure police certificates and update their passports.

J. G. was originally referred to our team after they received a negative decision on their refugee claim decision. The client was unfortunately connected to a shadow consultant that provided false information on their claim.



Our team was able to help the client secure a Legal Aid certificate and advocate to connect them with a lawyer that was committed to amending the harm done by the shadow consultant. The client was able to win their appeal at the Refugee Appeal Division (RAD) in 2023. We immediately provided support to the client to apply for Permanent Residence under the Protected Persons class.

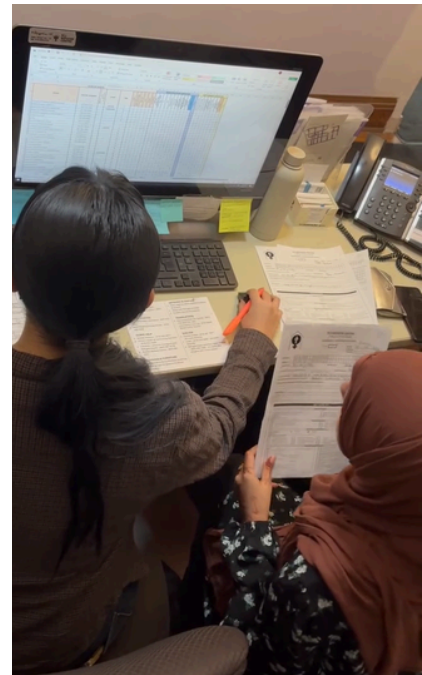
J. G. suffered immense trauma from the incident that caused him to flee Mexico seeking protection. It affected his long-term memory and his ability to follow up with Immigration, Refugees and Citizenship Canada (IRCC) requests in conjunction with the language barrier he is gradually overcoming. Throughout the years, our staff have continued to provide support to complete IRCC information requests and help him renew his work permits to ensure that his efforts to build a life in Canada are not lost.

Our staff is glad to report that as of December 2025, J. G. is officially a permanent resident of Canada. We are still providing ongoing support as he waits for IRCC to process his children's application so they can be reunited after almost 10 years of separation.

We assisted a refugee claimant who had previously been scammed by a 'ghost consultant' who had, without the claimant's knowledge, submitted a fraudulent refugee narrative and then disappeared after receiving a \$5,000 payment from the claimant. After the claimant discovered that they were a victim of fraud and that their case stalled, they began suffering from serious mental health issues. The claimant eventually connected with mental health support and was referred to FCJ Refugee Centre.

When the claimant connected with us, they were extremely vulnerable and had difficulty opening up about their past and their reasons for claiming refugee protection. It was only after spending time with the claimant and earning their trust that they felt comfortable revealing that they feared facing homophobic persecution in their country of origin.

After a safe working rapport, we were able to prepare allegations against the claimant's former counsel and produce an amended narrative outlining their fear of anti-LGBT persecution. The claimant was represented by our in-house lawyer at their hearing, where the Refugee Protection Division (RPD) found that they were a convention refugee. Without our support, and the time and care our approach allows, it is very likely that the case would have fallen through the cracks.



Settlement and Integration



■ FCJ Transitional Housing & Women's Program

One of the core services that FCJ Refugee Centre provides is the transitional housing program for recently arrived women and their children. We welcome refugee women from all around the world, and provide **temporary housing (up to 6 months) to around 30 to 40 women and their children**. Our transitional housing workers visit the houses to build community, offering support in the areas they need, including support with medical appointments and other vital settlement needs, such as opening a bank account, language classes, etc.

During this time we offer the following initial settlement services to both the residents in our shelters and to others who come to our office:

- **Orientation.** We help the women with a basic orientation to life in a new country, where to shop and how to use public transit, etc.
- **Legal Assistance.** One of the first appointments they must make is with legal aid. We refer them to a good refugee lawyer who will represent them in their refugee case and prepare them for their refugee hearing.
- **Social Assistance.** The next appointment is with OntarioWorks, to get social assistance for their basic needs and rental allowance, which they pay to us for their accommodation. They are eligible for social assistance as long as they are in school or other training full time.
- **Medicals.** Medical appointment is necessary to apply for a work permit and a Social Insurance Number. This can take up to three months.
- **School.** If the women do not speak English, they are enrolled in an English as a Second Language class for adults. If they have children, the children are enrolled in a school near them.
- **Women's programs/Support groups:** On-going information-sharing on issues relevant to women adapting to a new culture. Our community events (meetings, workshops, celebrations, etc) provide an avenue for sharing of ideas and experiences improving interaction through our residents, while our women's skill building and entrepreneur development workshops connect women with each other and developing business skills, using their cultural abilities and traditions.



Key Achievements and Milestones

- Provided **temporary housing to 38 women and their 7 children**, ensuring a safe and supportive environment for all.
- Provided **settlement support**, including life planning, guidance, and outreach assistance, to all residents and their children, facilitating community integration.
- Conducted **38 individual assessments**, developing settlement plans with measurable goals that have improved community integration.
- Organized **12 tenant meetings and 14 workshops**, as well as social and recreational summer activities, achieving high participation and positive resident feedback.
- Managed **all residency aspects**, including tenant selection, tenancy agreements, rent collection, and conflict resolution, ensuring smooth property operations.
- Conducted **monthly visits to three properties** to monitor maintenance and repairs.
- Provided **ongoing support to all residents** at St. Clare, monitoring late rent payments, preventing evictions, and resolving housing-related issues, which strengthened housing stability and overall well-being.
- Supported residents with **Ontario Works applications, Legal Aid referrals, and access to lawyers** for family law matters, improving their ability to navigate systems and resolve legal issues.
- Managed **multiple immigration cases**, including 11 Permanent Residences, 20 Work Permits, 9 Travel Documents, and 2 Study Permits, ensuring timely follow-up and client satisfaction.
- Impact and Outcomes:
 - Strengthened **housing stability and overall well-being** for all residents and their children, particularly at St. Clare, preventing evictions and ensuring timely rent payments.
 - **Workshops, meetings, and activities** empowered women and fostered community support networks.
 - **Individualized settlement plans** and continuous follow-up facilitated effective integration and high resident satisfaction.

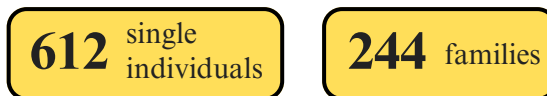


The Refugee Hub

The Refugee Hub helps newly arrived refugee claimants prevent homelessness and access safe, stable housing in Toronto and nearby areas. Using a holistic approach, we support clients’ overall settlement needs, not just housing, through group presentations and one-on-one support on housing options, temporary accommodation, and navigating the refugee process.

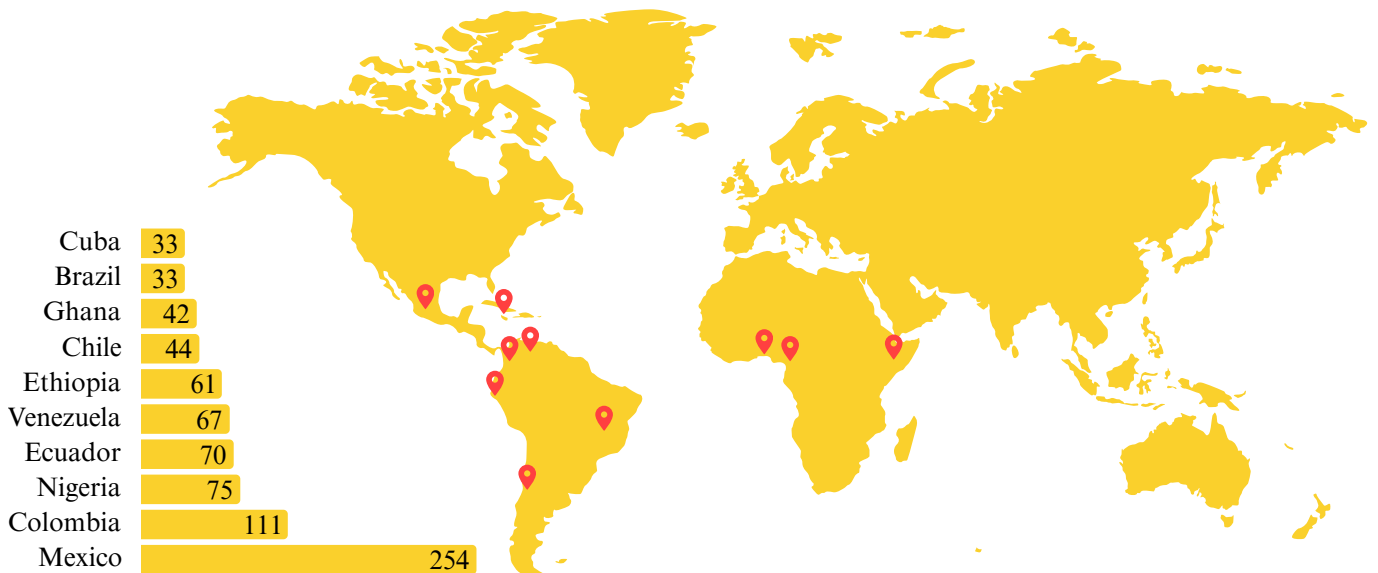
Clients are also connected to skills programs through Skills for Change, Jump Start, and other employment agencies. Working closely with partners like Romero House, The People’s House, Matthew House, and Adam House, we ensure refugees receive the housing, resources, and guidance they need to settle successfully.

During 2025 the Refugee Hub provided temporary accommodation to 163 clients, addressing urgent housing needs while clients awaited longer-term solutions. During the reporting period, the Refugee Hub supported a total of **1,316 clients**:



This support was critical in ensuring immediate safety and stability for clients during vulnerable periods.

Top 10 countries of origin among clients supported:



Murray Transitional Housing

The Murray Transitional Housing program focus on supporting refugee claimants in providing transitional housing for a period of 6 months. The primary support is to provide transitional housing support while assisting to move into long-term housing. Referral to this program are made through the base shelter with in collaboration with the FCJ Refugee Centre as part of the intake process.

While the team supports refugee claimants in transitioning from transitional housing to long-term housing, the staff run workshops and programs align with transitional housing model focused on employment, life skills, and therapeutic support. These provide both emotional and technical tools to assist with their long-term settlement and integration.

Each client work with Transitional Housing and Settlement Workers to navigate refugee processes, access Legal Aid and Ontario Works, and find permanent housing solutions.

The program was launched on the fall of 2025 and so far had supported **85 individuals**.



Challenges and How They Were Addressed:

- Coordinating multiple properties and residents with diverse needs required frequent visits and consistent communication, effectively mitigating conflicts and maintaining a safe environment.
- Managing complex legal and immigration cases was addressed through structured follow-up and collaboration with external legal services.



Lessons Learned and Recommendations

- Personalized settlement plans and continuous support are essential for program success.
- Organizing social and educational activities strengthens community cohesion and residents' emotional well-being.
- Regular property monitoring and proactive visits are recommended to prevent conflicts and maintenance issues.

Plans and priorities for the upcoming year:

- Enhance settlement support, with ongoing assessments, individualized plans, and comprehensive support for residents and their children.
- Increase engagement in meetings, workshops, and social/educational events, promoting positive feedback.
- Ensure effective property management, monitoring residences, tenancy, repairs, and maintenance consistently.

Anti-Human Trafficking



Program Overview & Reach

From January to December 2025, the Anti-Human Trafficking Program supported **520 clients** through outreach, direct casework, advocacy, referrals, and capacity-building activities. The program primarily served temporary foreign workers, migrant workers, and individuals at risk of or experiencing labour and sex trafficking across Ontario, with additional outreach in Manitoba and Newfoundland.

Throughout the year, the program delivered **12 outreach events** reaching over **500 participants**, alongside **17 presentations and training sessions** for clients, students, frontline staff, and partner organizations. These activities increased awareness of rights and protections, strengthened referral pathways, and expanded access to services, including through translated outreach materials in Tagalog and Thai.

Despite shifting immigration policies and inconsistent decision-making, the program achieved a **90% approval rate for Open Work Permits for Vulnerable Workers** and an overall **approval rate of approximately 70%** among cases that reached a decision point. These outcomes reflect the program's commitment to client-centred advocacy, strong case preparation, and long-term support.

90%

Approval rate for Open Work Permits for Vulnerable Workers, enabling clients to leave exploitative employers and access lawful employment.

70%

Approx. approval rate across all immigration applications that reached a decision, despite increased policy restrictions and inconsistent decision-making.

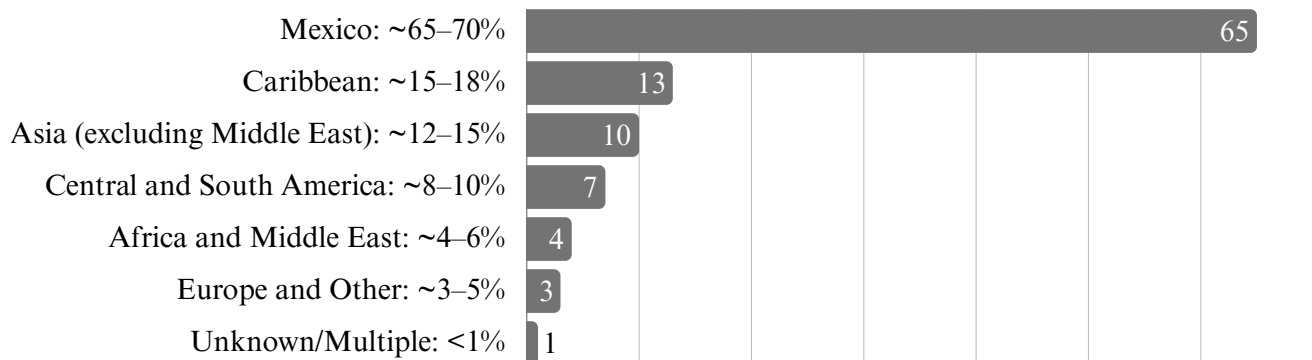
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Permit Holder Class Permanent Residence applications submitted, the highest number ever submitted by the program: 6 approvals to date, granting permanent resident status to survivors after prolonged exploitation and legal precarity; 5 applications pending, with continued support provided.

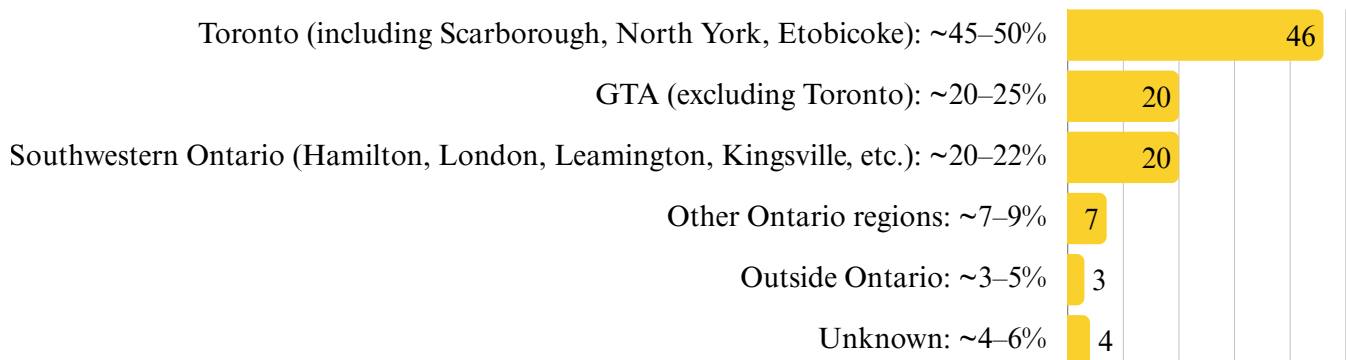
Client Demographics

Clients originated from a wide range of regions, reflecting global migration patterns. They were primarily located in Ontario.

Countries of origin



Locations of residence



This distribution highlights both urban service demand and the program's role in supporting rural and agricultural communities with limited access to specialized services.

Casework Highlights

In 2025, the program supported clients with Open Work Permits for Vulnerable Workers, Temporary Resident Permits, renewals, Humanitarian and Compassionate applications, referrals, and Permanent Residence pathways. Refusals were actively challenged through resubmissions when appropriate, reflecting a commitment to advocacy rather than passive processing.

Case Spotlight: Permit Holder Class Permanent Residence

The Anti Human Trafficking Program supported a record 11 applications for Permanent Residence under the Permit Holder Class, one of the most difficult pathways for survivors of trafficking due to the requirement to hold Temporary Resident Permits for five consecutive years.

For many clients, COVID-related court delays made eligibility possible. To date, 6 applications have been approved, granting permanent resident status to survivors after years of exploitation and legal uncertainty. The remaining applications are pending.



These outcomes represent life-changing stability, including freedom from precarious status, access to services, and the ability to reunite with family members. They also demonstrate the importance of long-term, trauma-informed legal advocacy for survivors of trafficking.

Advocacy, Partnerships & Events

The program actively participated in local, provincial, and national advocacy networks, including:

- Toronto Community Human Trafficking Network
- Canadian Council for Refugees (CCR) – Precarious and Exploited Migrants Committee
- CCR Immigration & Settlement Working Group
- Churches Witnessing with Migrants (CWWM) Canada
- Collaborative Network to End Exploitation

Key events included:

- Victims and Survivors of Crime Week – Pieces of the Puzzle, a full-day educational and survivor-centred event examining exploitation beyond narrow legal definitions.
- National Migrant Workers Forum – Voices of Resistance, which centred migrant worker leadership and collective advocacy against closed work permits, deportations, and regressive policies.

Through these efforts, the program:

- Centred survivor and migrant voices
- Challenged harmful immigration and labour policies
- Strengthened connections with rural and underserved communities
- Contributed to coordinated national advocacy efforts



Challenges & Lessons Learned

Key challenges included shifting immigration policies, limited resources, language barriers, and access issues for rural clients. These were addressed through direct advocacy with IRCC, strong partnerships, ethical referrals, interpretation services, and flexible communication methods. Key lessons included the importance of language-accessible outreach, careful vetting of referral partners, and balancing low-barrier service delivery with data collection.

Youth Alliance Against Human Trafficking

In 2025, the Youth Alliance engaged **48 youth** in programming, in addition to providing case management to **20 youth identified as victims of human trafficking** (2 sex trafficking survivors and 18 labour trafficking survivors). Youth participated in **16 activities and 12 workshops** focused on prevention, life skills, mental health, advocacy, and peer connection.

Programming combined education with social and creative activities, contributing to:

- Increased awareness of trafficking risks
- Improved confidence and self-advocacy
- Stronger peer relationships and sense of belonging

Future priorities include expanding school-based prevention, strengthening mental health partnerships, and increasing youth leadership opportunities.



Testimonials

I, Megha Chandrashekar, came to Canada with hope for a safer and better life, but my experience working at a pizza store left me in a vulnerable and stressful situation that affected both my safety and my well-being. I felt lost, anxious, and unsure of how to navigate the complicated processes of immigration and work permits. Through the TNO organization, I was connected to the FCJ Refugee Centre, and reaching out to them was one of the most important steps in my journey.

From the very beginning, the team at FCJ treated me with kindness, understanding, and genuine care. Jacob and Jovana, in particular, were always there whenever I had doubts or questions, patiently guiding me through every step of the process, reassuring me when I felt overwhelmed, and encouraging me to keep going even when I felt hopeless. Their support went far beyond paperwork — they gave me strength, confidence, and a sense of hope when I thought I had none. Thanks to the unwavering help of Jacob, Jovana, and the FCJ Refugee Centre, I was able to apply for a Vulnerable Open Work Permit, which has completely changed my life.

I am no longer under the constant pressure and fear of working in an unsafe environment, and I feel secure and supported in this country. I truly believe that without the guidance and care I received through TNO and the FCJ Refugee Centre, I would not have been able to stay in Canada or build a safer, more stable future for myself. I am forever grateful to TNO, the FCJ Refugee Centre, and especially Jacob and Jovana, for their compassion, dedication, and the incredible difference they have made in my life.

López Abad Family: This is a brief excerpt from our story and experience. *Unfortunately, my family and I were victims of human trafficking here in Canada and were rescued in July 2022. From day one, we have received support from the FCJ Refugee Centre, which has assisted us throughout our immigration process. They supported us by assisting with work permit applications and renewals, and by guiding our entire legal process.*

Fortunately, in 2025, we received a positive decision, and with their support, we were able to apply for permanent residence. We are deeply grateful, as they never left us alone and accompanied us at every step of the process. Our experience with the organization and its staff has been very positive and welcoming. Even without knowing you beforehand, they become fully involved and are always there to support you.

Through this journey, we have met incredible people with big hearts whom we will always remember. We are extremely grateful to everyone who has been part of this process. Thank you to every one of you for your professionalism, commitment, dedication, and valuable work.

My family and I sincerely thank every member of this wonderful and warm Refugee Centre for their kindness and care. Thank you for all your support and for accompanying us so generously.

■ Food Security Program



The Food Security Program continued to play a vital role in addressing food insecurity among vulnerable communities throughout 2025. Operating entirely through partnerships—with Second Harvest as the primary food provider—the program ensured ongoing access to nutritious food for individuals and families facing financial and social challenges, through the following key activities:

- Bi-weekly food distribution, including one dedicated route for the Transitional Housing Program (every Thursday).
- Food hampers were distributed monthly to clients, residents of transitional housing, staff, and volunteers.

Quantitative Impact

- **724+** registered individuals supported
- **2,872** food hampers distributed
- **54,675** lbs of rescued food redistributed
- Multiple weekly deliveries ensuring consistent program reach

Qualitative Impact

- Increased food security for families facing economic hardship
- Strengthened sense of community and mutual support
- Positive feedback from our clients and volunteers

Achievements

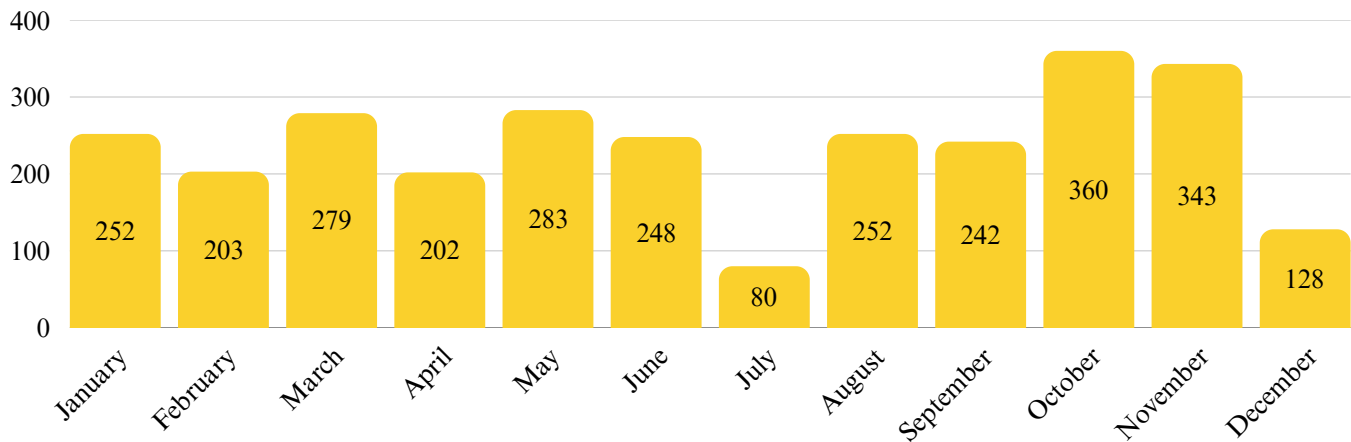
- Consistent service delivery: Despite significant funding challenges, the program maintained uninterrupted bi-weekly distributions, ensuring hundreds of families had continuous access to essential food support.
- Strengthened partnerships: Collaborations with Second Harvest. We keep availability of food items for our clients in our pantry as well.
- Volunteers: A committed group of volunteers supported packing, sorting, and logistics throughout the year.



Addressing Challenges

- Funding advocacy: FCJ Refugee Centre’s leadership continued to pursue grants and engage potential sponsors to secure long-term sustainability for the program.
- Weather-related barriers: Extreme cold periods occasionally affected volunteer availability and distribution logistics; however, the team adapted quickly to minimize disruptions and maintain services.

Total food hampers distributed in 2025: 2,872



Lessons learned and recommendations

- Expanding partnerships improves stability during supply shortages
- Regular volunteer training (labels expired, food handler)
- Continued advocacy is essential for the program continuity
- Flexible scheduling is necessary during extreme weather conditions



■ Youth and Access to Education

The 2024–2025 program year marked a period of growth, resilience, and innovation for the FCJ Refugee Centre’s Access to Education Program. Building on the strong foundation established through previous phases of the Uprooted Series, this year’s activities focused on expanding access, strengthening partnerships, and deepening our impact among newcomer children, youth, and families facing barriers to education in Ontario.

Throughout the year, the program team demonstrated adaptability and commitment in responding to evolving needs, from policy shifts and funding changes to the unique challenges experienced by participants with precarious immigration status. Despite these obstacles, the program achieved significant milestones, empowered hundreds of participants, and continued to advocate for equitable access to education for all.

This final report highlights the program’s key accomplishments, emerging challenges, and notable success stories, showcasing the collective effort of staff, volunteers, community partners, and funders who made this impact possible.



Program Description



The FCJ Refugee Centre’s Access to Education Program includes a key component called the Uprooted Series, which is designed to support children, youth, and families who face significant barriers to accessing formal education in Ontario. This long-standing, in-house initiative is organized into two main categories:

1. Uprooted Jr.

The Uprooted Jr. program provides recreational and academic activities for children aged 6–12, including art classes, homework support, Bridging to School (during the school year), and Music Box (year-round). The Uprooted Jr. Program was created to meet the growing need for accessible, supportive educational opportunities for children aged 6–12. It provides a nurturing, creative environment where children can learn, play, and find their voice through music, mentorship, and academic support.

Watching participants grow in confidence, creativity, and joy has been one of the most rewarding outcomes of the program. These experiences reaffirm our mission, reminding us that every child deserves the opportunity to flourish, both academically and personally.

- **Music Box:** With the support of the Catholic Charities of the Archdiocese of Toronto (CCAT) funding, we successfully hosted our first Music Box Showcase at the conclusion of the Winter 2025 cohort. Seven children performed on keyboard and guitar before an audience of family members and volunteer instructors. The event celebrated participants’ achievements, strengthened family engagement, and inspired continued participation in creative arts.
- **Bridging to School:** Following family feedback in Fall 2024 and policy changes from both the School Board and Ministry of Education (Memorandum SB16), the program was adapted to reach more children facing school registration delays. Over Winter 2025, we recorded a series of English and Math lessons with a placement student, currently being edited into a flexible, asynchronous YouTube playlist hosted on our website. This format allows families to access learning resources regardless of location or schedule, expanding our program’s reach.

2. Uprooted Youth, UprootedU, and Uprooted Workshops

Part of the broader Uprooted Series, these programs support newcomer youth aged 13–30 in overcoming barriers to education and career development. Rooted in FCJ Refugee Centre’s Access to Education initiative, they address the educational, settlement, and integration needs of youth through three main streams:

- **Uprooted Youth:** Provides academic support, including Virtual English Classes and conversation circles at both beginner and intermediate levels, fostering language development and social inclusion.
- **Uprooted U:** Improves access to post-secondary education for youth facing systemic barriers such as immigration status, financial hardship, and language challenges. Beginning in October 2024, it offered non-accredited classes that mirror Canadian post-secondary learning. Volunteers assisted instructors with curriculum feedback, assignment support, and data collection for the Uprooted Report Card project.
- **Uprooted Workshops:** Delivered professional development and life skills training, empowering newcomer youth to navigate education and employment systems in Canada with confidence and resilience.

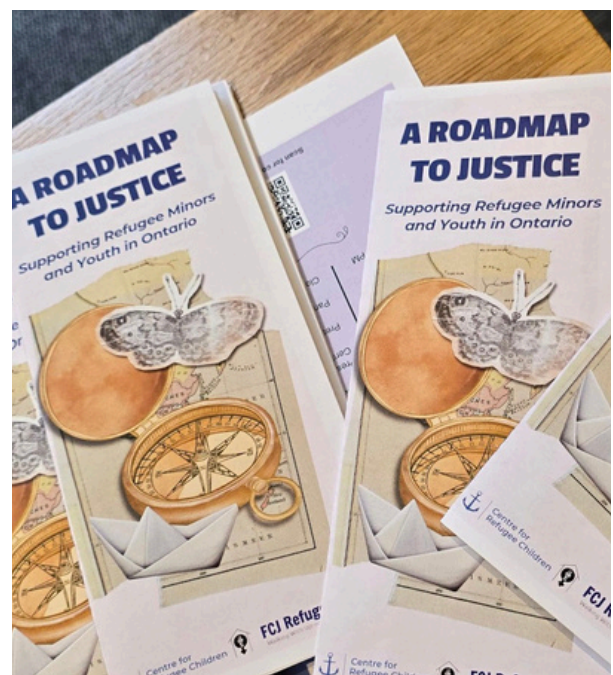


Program Accomplishments

1. Expanded Reach

Throughout 2025, the program significantly increased its capacity and accessibility.

- Music Box expanded **from 5 to 12 participants**, ensuring more children could access arts-based learning.
- Bridging to School transitioned to an **online asynchronous model**, allowing families to access resources remotely.
- Throughout this final reporting period, FCJ Refugee Centre facilitated a variety of educational and **wellness workshops**. These workshops expanded participants' awareness of educational and mental health supports while building connections with community partners. Partnerships were strengthened through collaborative workshops with external organizations, including:
 - AIDS Committee of Toronto (ACT): Workshop on Sexual Health and Healthy Relationships
 - Black Medical Students Association, University of Toronto: Pathways to Healthcare Professions
 - Women's Support Network: Consent and Healthy Boundaries
 - Academic Pathways and Careers in Social Work (with community partners)
 - Got Your Back: Mental Health Workshop by Theatre of the Beat
 - Newcomer Youth Services and Resource Navigation with the Centre for Refugee Children



2. Enhanced Services

Program delivery evolved to respond to participant feedback and external changes, ensuring that activities remained relevant, flexible, and accessible to diverse learners.

- **Developed online asynchronous content** for Uprooted U's upcoming Fall 2025 semester, allowing participants to engage with materials at their own pace and across varying time zones.
- **Produced educational video content** as part of the Bridging to School component. Working with placement students, the team recorded and edited a series of English and Math lessons to support children experiencing delays in school registration. These videos will be hosted on FCJ Refugee Centre's website and YouTube channel, creating a sustainable digital resource accessible to families province wide.
- **Started an online tutoring video sessions** project, designed to supplement the Bridging to School and Uprooted Jr. programs, offering guided academic support and reinforcement of key learning skills.
- **Expanded English classes** by introducing a specialized English Language Learning (ELL) program for youth, tailored to their academic and social contexts. This youth-focused ELL class emphasized conversational fluency, cultural understanding, and academic language skills necessary for school success and integration.
- **Placement students contributed** modular English learning resources for multiple proficiency levels, further enhancing accessibility and structure within the language programs.
- **Delivered a specialized "Post-Secondary and Beyond"** session for international students in Kingston, supporting educational planning and access for youth navigating complex immigration pathways.
- **Conducted a training session for Seneca Polytechnic's Social Service Worker students** on Pre-K to Post-Secondary Pathways for Individuals with Precarious Status, expanding awareness among future service providers.

These initiatives not only strengthened internal programming but also extended the educational impact of the Access to Education Program to a broader audience of learners, educators, and community partners.

In response to national funding cuts to LINC (Language Instruction for Newcomers to Canada) and ESL (English as a Second Language) services, our team restructured English programming into modular, conversation-based classes. This flexible model ensures continued language learning despite systemic challenges. Conversation circles now provide informal yet effective opportunities for youth to build confidence and communication skills.

**Successful Case Story:
Access to Education for a Non-Status Family**

A significant success story emerged through the Access to Education Program this year.

A non-status mother and her 15-year-old daughter faced prolonged challenges accessing the school system since arriving in Canada in 2023. The daughter had been out of school for two years due to registration barriers linked to their immigration status.

During an intake meeting at the FCJ Refugee Centre, staff provided step-by-step support through the Catholic school registration process. Despite additional documentation requests and delays, ongoing follow-ups with the Admissions Centre resulted in the student’s acceptance into St. Oscar Romero Catholic Secondary School.

The family is now completing final registration forms, marking a major milestone in the daughter’s educational journey and the family’s broader integration process. This case exemplifies FCJ Refugee Centre’s commitment to education as a fundamental right and highlights the tangible outcomes of our advocacy and support efforts.

The 2024–2025 program year represents a period of growth, innovation, and lasting impact for the Access to Education Program. Through the Uprooted Series, FCJ Refugee Centre has enhanced accessibility, expanded partnerships, and supported tangible success stories that reaffirm the importance of equitable education for all, regardless of immigration status.

The outcomes achieved this year reflect not only the resilience of participants but also the continued collaboration between funders, partners, and FCJ Refugee Centre staff. Together, these efforts ensure that every child and youth has the opportunity to learn, grow, and belong.

57

Children in the Uprooted Jr. program.

109

Youth in the Uprooted Youth and Uprooted U programs.

435

Youth and adults reached and supported through 42 Uprooted Workshops. An additional 30 families have been supported through various program initiatives.

Youth Network



The FCJ Youth Network (FCJYN) continues to be a Brave Space that welcomes newcomer youth regardless of immigration status or situation. We gather in person from 4pm-6 pm every Wednesday, engaging in a wide array of activities that encompass both fun and purpose with a focus on enhancing advocacy skills and to be part of a youth network that's making a difference.

Some of the activity highlights from 2025 include – movie nights, research, workshops, art classes, family dinner, advocacy work and outings, as well as discussions about human rights and the challenges that migrant youth face.

Aside from the amazing sessions and workshops we had in 2025, we also continued our traditional events and partnerships. We had two garage sales to fundraise for the FCJYN activities, and with the support of our neighbours we were able to raise \$2,115.00 between the two sales. This helped us take folks to Canada's Wonderland in the summer, we spent family dinner at Woodbine Beach, we visited Sanctuary North, we hosted our community pumpkin carving activity for Halloween, we watched a short film at Hotdocs titled *Shining Light: A Vietnamese-Canadian Legacy*, and concluded the year with the annual FCJ Youth Network Winter Holiday party.

We also continue to do advocacy with our local representatives, and we stay engaged in activities with the Ontario Coalition of Service Providers for Refugee Claimants with the Youth & Access To Education Working Group; the Unaccompanied and Separated Children Network; and the Canadian Council for Refugees Working Groups and Youth Network.

We have seen and worked with 73 new youth in the youth program over 2025. There are a broad range of activities, initiatives and volunteering opportunities available to members of the FCJ Youth Network and we are always welcoming new folks to join.

You will get a broad idea of what we do through our past publications of the *Bestie Book*. To dive deeper into our world, explore our Instagram page, @fcjyouthnetwork. Connect with us on WhatsApp or send us a text at 1(437) 833-2427. Join us at the FCJ Youth Network and let your voice be heard, your experiences be valued, and your impact be felt."



Youth and Access to Education: Placement Students and Volunteers

6
Winter Placement Students

4
Summer Students/Volunteers

1
Summer Staff

2
Fall Placement Students

■ Primary Care Clinic

Our Primary Care Clinic, funded by Inner City Health Associates (ICHA), is dedicated to providing transitional primary care and psychiatry services to those without insurance (OHIP, IFH), prioritizing the well-being of uprooted people.

Since 2020 the Primary Care Clinic Program has grown significantly, becoming a lifeline for hundreds of patients facing barriers to medical care, with a growing demand for mental health services, primary care, and specialized support.



Beyond medical consultations, the clinic's Health Liaison team played a vital role in ensuring coordination—managing appointments, assisting with referrals, and connecting patients with specialized services, from chronic disease management to palliative care and emergency interventions.

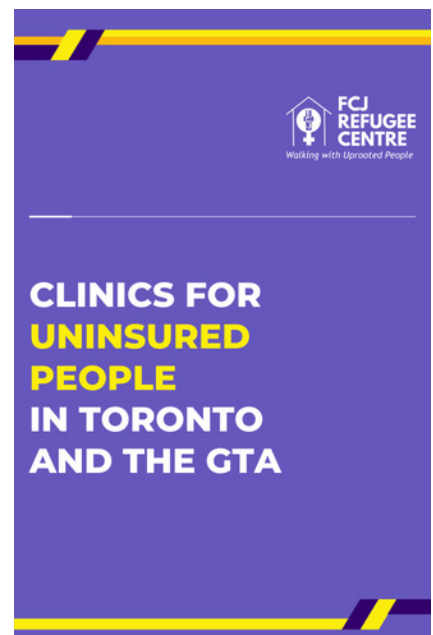
40

Approximate average number of unique clients seen per month at the FCJ Refugee Centre Primary Care Clinic

This hands-on support made a profound difference, especially for patients with complex healthcare needs who would otherwise be left without care.

In 2025, in coordination with the Toronto Health and Social Services Directory, FCJ Refugee Centre published three comprehensive and updated resource guides, which are available on our website:

- [Refugee Friendly Health Care Service Providers in Ontario](#)
- [Clinics for Uninsured People in Toronto and the GTA](#)
- [Hospitals in the GTA](#)

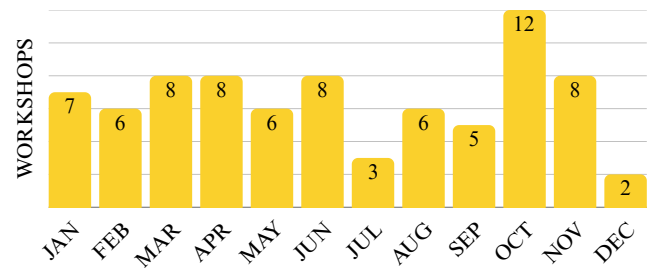
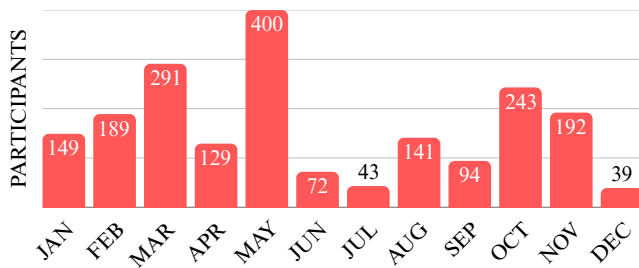


Public Education and Communication



Public Education

As part of our Public Education Program, we facilitated **79 workshops and webinars** with a total of **1982 attendees**. Overall, 57% of all participants in our Public Education Program were individuals from vulnerable populations, representing 1,133 out of the total attendees. The other 43% were service providers (849 participants) who also benefited from the workshops.



Feedback

I would like to sincerely thank you for facilitating the Refugee Hearing Orientation Workshop and extend my appreciation to our speaker for presenting it so clearly and simplifying the content for our audience. We received instant positive feedback from both our clients and our team. We truly value this collaboration and look forward to more opportunities to work together in the future. Warm regards, Abdul Khaleq Khalil

Thank you for your participation in our Human Rights and Immigration Law Pathways Fair! We know we speak for all of our attendees when we say that the energy of the room was inspiring! Your enthusiasm (and lovely table set up!) drew many of our peers and we have been hearing excellent feedback about the meaningful conversations that were shared. As organizers, our teams at IRLS, IRAP, CLAIHR-O, and CHBA are truly grateful for the time that you spent with us to bring the event to life. It was also very meaningful to us and the Osgoode students in attendance to be able to connect with FCJ Refugee Centre, a pillar of our community. Thank you again for your willingness to enrich our understanding of your important work in our community, and for all your encouragement of students to connect with FCJ Refugee Centre. Oshish Ungras and Syed Raza

Thanks for sharing these pre- and post-workshop links/resources. The content is beneficial in so many ways, including boosting engagement, attendance, and participant knowledge checks. Kind regards, Jubert Chicano

Ready Tour

The Virtual Ready Tour is a refugee hearing orientation program online, in which refugee claimants have the opportunity to meet Refugee Protection Division (RPD) officers and learn directly from them **what is going to happen during their refugee hearing and how to be ready**. Ready Tours are an essential component of our Public Education Program, supporting refugee claimants in understanding the RPD process and accessing community-based resources.

Ready Tours in Toronto are hosted by the FCJ Refugee Centre and the Ontario Coalition of Service Providers, in partnership with the RPD of the Immigration and Refugee Board (IRB). We began coordinating them in 2014, when they were conducted in person.

REFUGEE HEARING ORIENTATIONS

Every other Thursday, 12:00 PM to 2:30 PM

Meet IRB/RPD officers who will explain the refugee hearing process in this free online program for refugee claimants

Learn:

- What is a virtual refugee hearing
- How to be prepared
- What to expect
- Who participates

What is going to happen during my refugee hearing?

ONLINE

SCAN TO REGISTER

Next session: October 16 2025

REGISTRATION AND CALENDAR: fcjrefugeecentre.org/refugee-orientations-online

CONTACT: Carolina Teves: cteves@fcjrefugeecentre.org

FCJ REFUGEE CENTRE

Ready Tours are delivered **twice a month**, usually on Thursdays, with some exceptions. Registrations are collected through our website, and it's on a first-come, first-serve basis, followed by confirmation and session links. Participants complete a **short questionnaire before the session** to assess their understanding of the refugee hearing. This gives them a preview of the topics covered during the Ready Tour. Volunteer interpreters join as observers to familiarise themselves with the formats.

Before the Ready Tour we provide:

- Overview of Refugee Houses and free resources available in Ontario (legal aid, English classes, employment training, language assessment, shelters, Ontario ID, etc.)
- Guidance on how to locate resources using 211Ontario, food banks maps, etc
- Ensure participants can navigate Microsoft Teams

Impact

Over the years, Ready Tours continue to play a crucial role in:

- Increasing claimant confidence
- Reducing confusion and misinformation about the RPD hearing process
- Supporting community organizations helping refugee claimants

2025 highlights and statistics

- Each session had an average of 10 to 20 participants
- More countries represented than in previous years
- Most requested languages for interpretation were Spanish, Arabic, French, and Turkish.
- In 2025 Ready Tour moved from 2:00 pm to 1:00 pm, and the pre-orientation session now begins at 12:00 pm.



Country of origin: participation trends

In 2025, the highest numbers of participants in the Ready Tour came from: Nigeria, Mexico, Colombia, Kenya and Uganda. We also welcomed participants from West and East Africa, Latin America, South Asia, The Caribbean, The Middle East and Eastern Europe.

MONTH	Registrations	Attendance
JAN		
9	24	20
23	28	22
FEB		
6	25	10
20	30	21
MAR		
6	16	16
20	38	14
APR		
3	26	12
17	34	17
MAY		
1	22	21
15	31	18
JUN		
5	24	12
19	12	10
JUL		
3	9	8
17	40	37
AUG		
7	44	36
21	20	13
SEP		
4	14	10
18	12	11
OCT		
2	18	12
16	18	10
30	15	10
NOV		
13	17	13
27	17	12
DEC		
4	10	8
15	36	31
TOTAL: 25	580	404

How participants learned about the Ready Tour

1. Digital outreach is the strongest channel: online searches and website access account for the highest participation numbers, showing strong independent outreach by claimants
2. Word-of-mouth, friends and informal referrals remain a major driver of participation
3. Community agency referrals: shelters, newcomer agencies
4. Legal and settlement referrals: lawyers and settlement workers

Key observations

- Registration is consistently higher than attendance.
- Reminders are sent prior the sessions and non-attendees receive future session calendar.
- Country of origin highest participants include Nigeria, Kenya, Uganda, Turkey.
- Actual participation number could be higher because a single registration may represent multiple claimants (e.g., families or shelter groups). We do not currently track this.
- Interpretation is often supported by relatives or friends who accompany the participant.

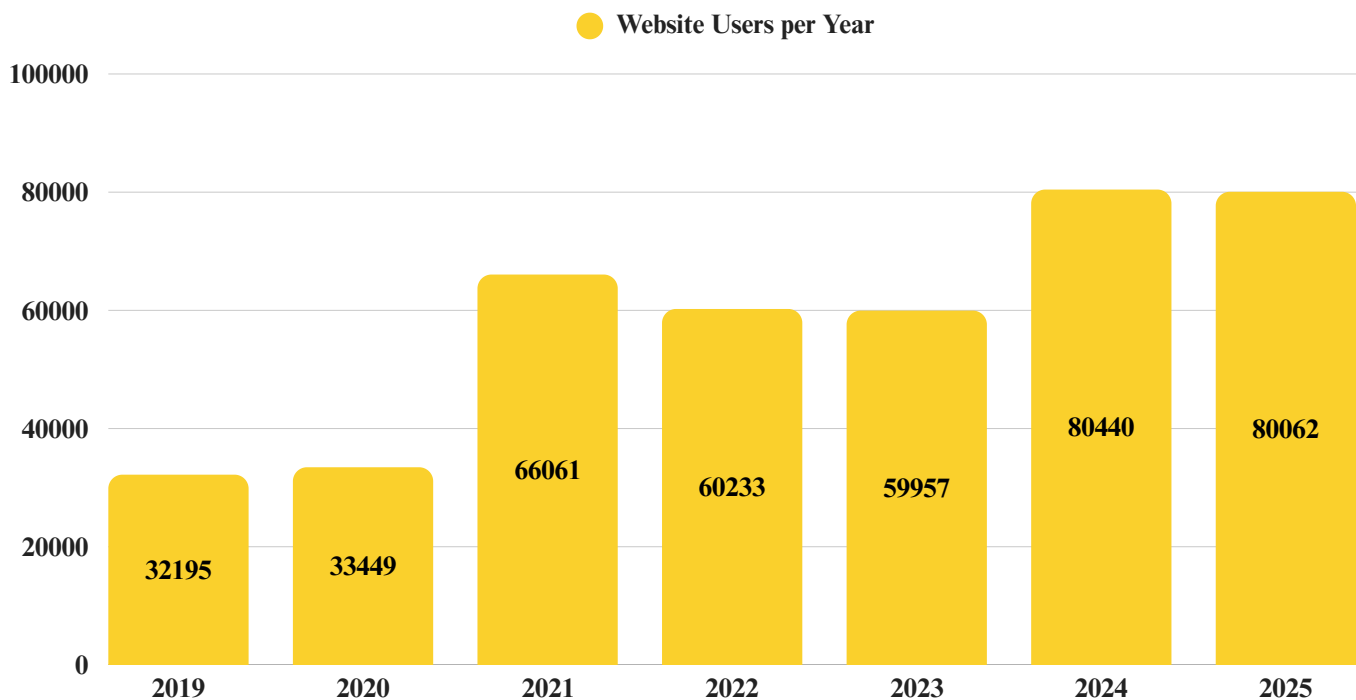
■ Communication

Throughout 2025 the FCJ Refugee Centre's Communication area continued to expand and improve its tasks, both on the website and social networks, as well as in the production and promotion of physical and digital materials (videos, podcasts, toolkits, flyers), design, launching of the Centre's different campaigns, covering of events, and organization and coordination of webinars and informative sessions.

Website

The FCJ Refugee Centre website continued to improve and add services. The different sections were consolidated, information was updated and added, and the design and user experience were enhanced on both the desktop and mobile versions, including videos, podcasts, documents, forms, photo galleries, and more. A total of **79 posts** and **13 new pages** were published, in English, French and Spanish.

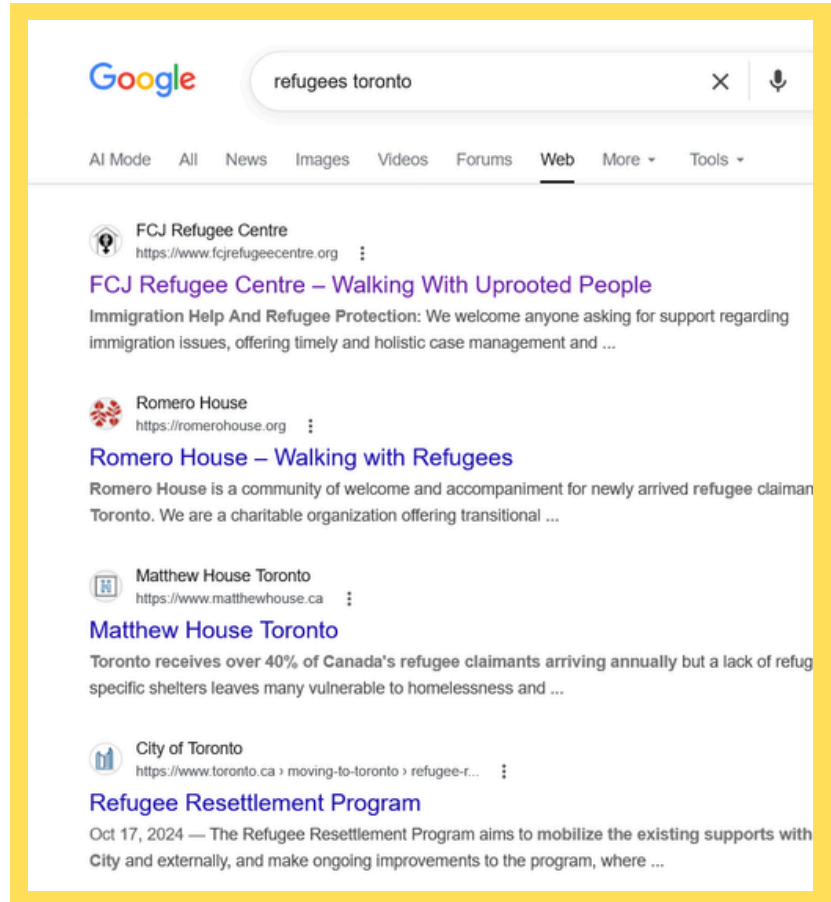
Regarding the reach of the website, the number of active users remained stable at the peak figures reached the previous year, with only a slight decrease of 0.5% compared to 2024. In 2025, we had **80,062 active users**, compared to 80,440 in 2024. Our top countries by active users in 2025 were Canada (55,683 users), United States (7,335 users), and China (7,293 users).



The website continues to hold a prominent position in Google search results, appearing at the top of both the results that include AI-generated information and the basic list of links.

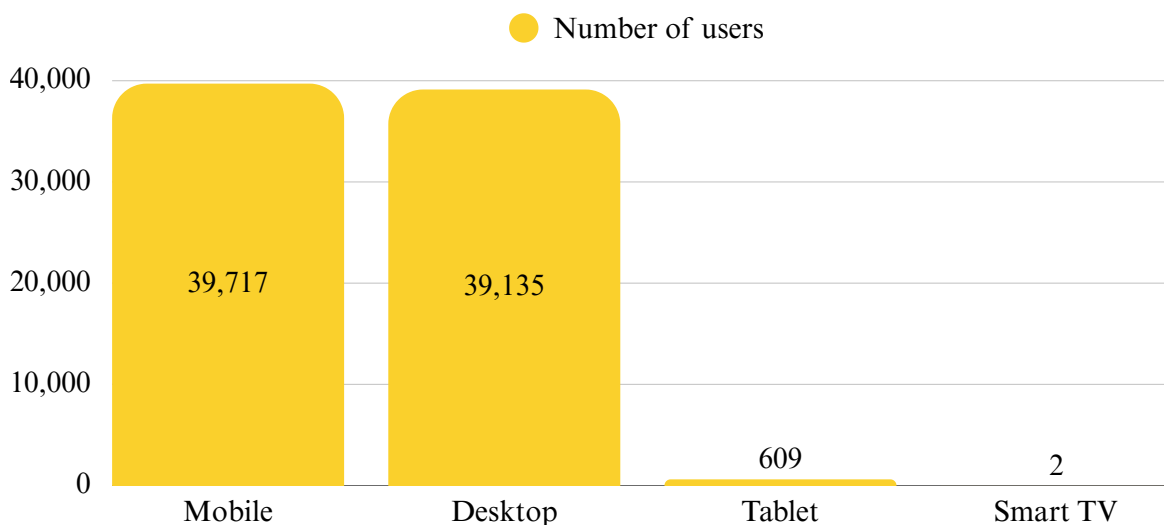
Our most viewed pages were the homepage (38,602 views), followed by the "Immigration Help And Refugee Protection" page (8,184 views) and the "Contact Us" (7,738 views) page.

The ranking of top pages by users is similar to the ranking by views, with the homepage attracting the most unique users.



The most engaging pages have a 100% engagement rate. These pages tend to have lower traffic but are highly effective at engaging the users who do visit them.

The users were almost evenly split between mobile and desktop devices.



Documents, video and audio

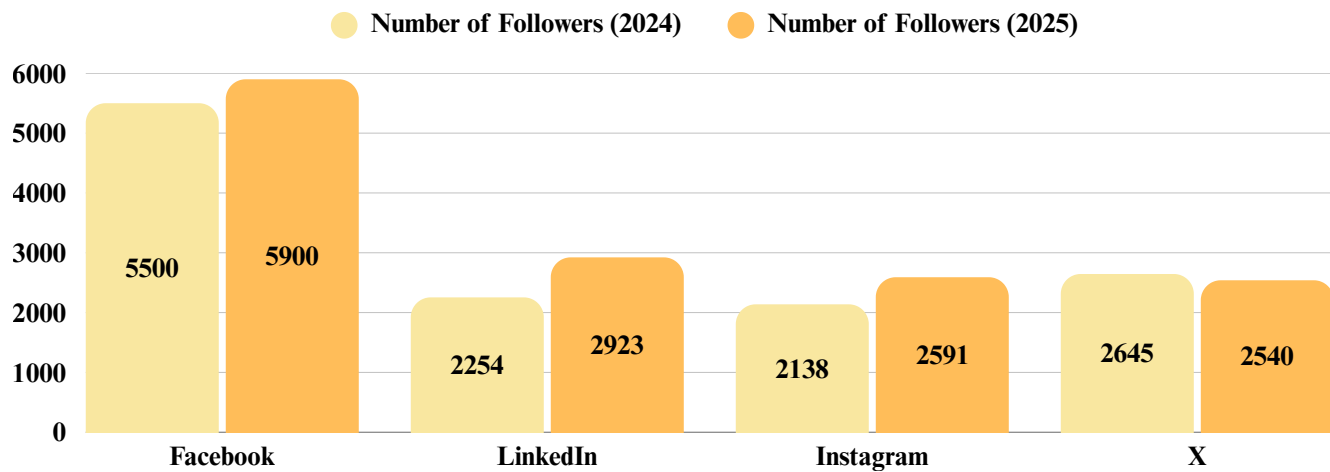
The Communication team, in coordination with the other areas of the Centre, produced and published about a dozen documents, including the toolkits *Refugee Hearing Preparation: What to Expect and How to Prepare*; *Best Practices for Service Delivery to Migrant Women With Lived Experiences of Human Trafficking*; and *Pathways to Youth Empowerment: A Survivor-Centered Approach for Healing and Support*.

We also produced a total of **21 new videos**, which were published both on the web and on social media, and **6 new episodes** in our two podcasts, *Borderless Voices* and *Home is Here*.



Social Media

Throughout 2025 we maintained a strong and growing presence on social media, with **daily publications** (events, pictures, videos, links to publications on the website, special messages, anniversaries, Centre and community activities, official statements, etc.), especially on Facebook, Instagram, and LinkedIn, where we significantly increased our presence this year. We continue to maintain our account on X (formerly Twitter), but we are supporting decentralized, ethical and privacy-friendly social networks, with a very active presence on the Fediverse (Mastodon).



Promotion of Events

In 2025 we published (in the website) and promoted (mainly in social media) **more than a hundred events**, including the Ready Tours (every other week) and other recurrent events; public events with the Centre participation, women workshops, webinars, international days, marches and rallies, etc. We also covered the most important ones on the website and social media, with photos, videos and/or posts on the website.



Fundraising, Community, Resource Development



■ Celebrating Community Through Fundraising Events



Art Show & Benefit

Our 3rd Art Show & Benefit was a truly uplifting celebration of art, community, and solidarity. The evening brought together good friends, powerful artwork, and fantastic music—creating a space filled with joy, reflection, and connection. We extend our deepest thanks to everyone who attended, and especially to the artists whose creativity and generosity made this event possible.

This year’s opening night held profound significance as it coincided with Refugee Rights Day and the 40th anniversary of the Singh Decision. The occasion invited us to reflect on how far we have come in advancing refugee rights, while also recognizing the ongoing work that remains. It was both a moment of remembrance and a collective opportunity to recharge our commitment to justice, dignity, and belonging for all.

We were honoured by the presence of Councillor Alexandra Bravo, who joined us to deliver a proclamation in recognition of the event. We also gratefully acknowledge Winay Sikurus, who generously shared their time and talent, filling the evening with vibrant Andean music that enriched the atmosphere and spirit of celebration.

More than an exhibition, the Art Show & Benefit continues to grow as a meaningful gathering that uplifts newcomer voices, strengthens community bonds, and celebrates resilience through creativity.

Ride for Refuge

The Ride for Refuge once again brought together individuals and families in a vibrant, visible act of solidarity with refugees and displaced people. As our largest annual fundraising event, it is part of a nationwide campaign in which we proudly participate each year, joining organizations across Canada in collective action for refugee rights and support.

This year's event was further strengthened through meaningful community partnerships that expanded its reach and impact. We gratefully acknowledge the support of the Toronto Metropolitan University Criminology Department, including its students, professors, and union partners, as well as Trillium Health Partners. Their involvement not only contributed significantly to the success of the event but also reflected the importance of cross-sector collaboration in advancing refugee rights and community well-being.

Through walking, cycling, and storytelling, participants helped raise awareness and deepen public understanding of the realities faced by newcomers rebuilding their lives in Canada. The event continues to serve as a powerful platform for connection, advocacy, and collective action, and remains one of our most impactful community-driven fundraising initiatives.



■ Community Campaigns, Partnerships, and Resource Development

Our community fundraising campaigns reflect the ongoing commitment of the FCJ Refugee Centre to building sustainable, responsive, and dignified support systems for refugees and precarious migrants.

The Monthly Donation Campaign continues to be a vital foundation for our work, providing consistent and reliable support that allows us to respond to emerging needs with stability and care throughout the year. The Refugee Shelter Crisis Campaign once again demonstrated the power of collective action, enabling rapid response during urgent housing challenges.

Alongside these initiatives, the Holiday Food Drive—aligned with the spirit of Giving Tuesday—mobilized community generosity to provide essential food, care packages, and seasonal support to families facing hardship. These campaigns do more than respond to immediate needs; they continue to build long-term solidarity, shared responsibility, and community investment in dignity and belonging.

In addition to fundraising activities, this year we significantly strengthened our resource development and partnership-building efforts. This included the preparation and submission of grant applications and reports that support the sustainability and growth of our programs. These efforts are essential in ensuring long-term funding stability and demonstrating the ongoing impact of our work to funders and partners.

We also expanded community partnerships through in-kind contributions that directly supported our Food Security Program. These donations helped increase access to culturally appropriate and essential food supports for newcomers and families in need, reinforcing the importance of community-driven responses to food insecurity.

Furthermore, we deepened engagement with new corporate partners, strengthening collaborative relationships that bring both financial and in-kind support. These emerging partnerships reflect growing recognition of shared responsibility in supporting refugees and precarious migrants, and they contribute to building a more resilient and connected support network.



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Finance and Operations

Jovana Blagovcanin

Anti-Human Trafficking

Çağla Azizoglu

Resource Development

Alexandra García Hidalgo

Intake and Human Resources

Acknowledgments

Volunteers

To our incredible volunteers — thank you for showing up with heart, dedication, and compassion. Your time, energy, and care have made a real difference in the lives of those we serve. Whether supporting events, offering interpretation, assisting with programs, or simply lending a listening ear, you have been **an essential part of our community**. Your commitment reminds us that solidarity is built through action, and we're so grateful to walk this path with you. From all of us at FCJ Refugee Centre — thank you for being part of our journey.

Financial Donors

Government Grants

- Federal
- Canadian Heritage Fund
- Department of Justice
- Women and Gender Equality Canada (WAGE) Funding
- Canada Summer Jobs
- Provincial
- Ministry of Children, Community & Social Services (MCCSS)
- Ministry of Labour, Immigration, Training & Skills Development (MLITSD)
- Municipal
- City of Toronto

Foundations and Other

- Law Foundation of Ontario
- Maytree Foundation
- Northpine Foundation
- Ontario Trillium Foundation
- Catherine Donnelly Foundation
- The Neighbourhood Organization (TNO)
- St. Clair Multi Faith Affordable Coalition
- Chum Charitable Foundation
- Canada Helps
- PartnerRe Company
- Ontario Council of Agencies Serving Immigrants (OCASI)

Religious and Other

- Sisters, Faithful Companions of Jesus (FCJ)
- Basilian Fathers
- Catholic Charities of the Archdiocese of Toronto
- Congregation of Sisters of St Joseph in Canada
- Congregation of Notre Dame - Visitation Province
- The Loretto Sisters (IBVM)
- Felican Sisters of St. Francis of Canada
- The Daly Foundation
- Our Lady's Missionaries
- Sisters of Social Service
- First Narayever Congregation

We truly appreciate your support!

Financial Statement

FCJ REFUGEE CENTRE
Statement of Financial Position
As at December 31, 2025

	2025	2024
ASSETS		
CURRENT		
Cash (Note 6)	\$ 41,849	\$ 278,332
Guaranteed investment certificates (Notes 3 and 8)	620,260	1,101,413
Accounts receivable	156,632	182,856
Harmonized Sales Tax recoverable	13,425	9,891
Prepaid expenses and other assets	18,065	17,127
	<u>850,231</u>	1,589,619
CAPITAL ASSETS (Note 4)	<u>264,875</u>	333,062
	<u>\$ 1,115,106</u>	<u>\$ 1,922,681</u>
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities (Note 6)	\$ 271,809	\$ 114,135
Deferred revenues (Note 5)	142,203	964,301
	<u>414,012</u>	1,078,436
DEFERRED CAPITAL CONTRIBUTIONS (Note 7)	<u>142,788</u>	212,895
	<u>556,800</u>	1,291,331
NET ASSETS		
UNRESTRICTED	28,306	101,350
INTERNALLY RESTRICTED (Note 8)	<u>530,000</u>	530,000
	<u>558,306</u>	631,350
	<u>\$ 1,115,106</u>	<u>\$ 1,922,681</u>

FCJ REFUGEE CENTRE
Statement of Operations
Year Ended December 31, 2025

	2025	2024
REVENUES		
Government grants <i>(Note 10)</i>	\$ 2,613,810	\$ 2,748,548
Donations:		
Foundations and other charities <i>(Note 11)</i>	1,086,348	986,185
Religious organizations <i>(Note 6)</i>	145,541	146,859
Individuals	88,630	146,869
Amortization of deferred capital contributions <i>(Note 7)</i>	70,107	70,233
Rent <i>(Note 12)</i>	61,451	75,048
Other	60,637	84,307
	<u>4,126,524</u>	<u>4,258,049</u>
EXPENSES		
Settlement program <i>(Note 13)</i>	2,673,718	2,542,407
Administration	556,036	1,005,025
Refugee protection program <i>(Note 13)</i>	479,781	334,187
Popular education <i>(Note 13)</i>	179,624	264,755
Development and fundraising <i>(Note 13)</i>	177,778	261,965
Amortization of capital assets	132,631	133,557
	<u>4,199,568</u>	<u>4,541,896</u>
DEFICIENCY OF REVENUES OVER EXPENSES	<u>\$ (73,044)</u>	<u>\$ (283,847)</u>

Connect With Us



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